



Building a better future

NUMBER OF SUSTAINABILITY COMMITTEE MEETINGS HELD IN 2021 AND ATTENDANCE PER MEETING BY EACH CURRENT MEMBER OF THE SUSTAINABILITY COMMITTEE BEING NOMINATED TO BE APPOINTED TO THE SUSTAINABILITY COMMITTEE AT THE ORDINARY GENERAL SHAREHOLDERS MEETING ON MARCH 24, 2022

In calendar year 2021, the Sustainability Committee of CEMEX, S.A.B. de C.V.'s Board of Directors held 4 meetings. All current members of the Sustainability Committee being nominated to be appointed to the Sustainability Committee at the Ordinary General Shareholders Meeting on March 24, 2022 attended such meetings.

	April	July	October	December	%
Armando J. García Segovia	•	•	•	•	100%
Francisco Javier Fernández Carbajal	•	•	•	•	100%
Marcelo Zambrano Lozano	•	•	•	•	100%

*Fernando A. González Olivieri is being proposed as a member of the Sustainability Committee in 2022.